

9dub^QY^A.8UQdKSCUJ = 21 Letter of Recommendation

Applicant name	
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Dear referee,

The person named above is applying for admission to the International Healthcare MBA programme at Frankfurt School of Finance and Management. The information you are providing is a very important part of the application process. Using this form, please answer the following questions as candidly and clearly as possible. You may send your completed and signed form directly to Sabine Haller (s.haller@fs.de; Fax +49 69 154 008 4558), or you may send it to the applicant and he/she can upload the form to our online application system.

Recommender information	
Name	
Position / Title	
Company / Institution	
Address	
Work phone	
Email address	

How long have you known the applicant and under what circumstances?

What do you consider to be the applicant's strengths and talents?

In what areas does the applicant need to improve or demonstrate growth?

Please comment on the applicant's aptitude for graduate study in business and on the applicant's likelihood of success in a business career.

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Please use the matrix below to rate the applicant's abilities.

	1	Outstanding	2	Very good	3	Good	4	Average	5	Poor	Unable to assess
Intellectual ability											
Analytical ability											
Independent initiative											
Creativity and imagination											
Leadership potential											
Interpersonal skills											
Written communication skills											
Oral presentation skills											
Organisational ability											

Is there anything else you feel the Admissions Committee should know about this applicant that will help us to evaluate his or her application?

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Please summarise your level of commitment in recommending this applicant for the MBA programme at Frankfurt School of Finance and Management:

Highly recommend Recommend Recommend with reservations Do not recommend

Recommender's signature		Date	
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